APCAA ANNUAL REPORT

2025 - 2026

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ARSHAD KHURSHID
CHAIRMAN

Chairman Message



As my tenure as Chairman of the All Pakistan Customs Agents Association (APCAA) draws to a close on 30th September 2026, I take this opportunity to reflect on the progress achieved over the past year and to express my sincere gratitude to our members, the Executive Committee, stakeholders, and business partners for their continued support and confidence.

APCAA has remained steadfast in its commitment to protecting the interests of Customs Agents and promoting a professional, transparent, and efficient customs clearance environment throughout Pakistan. During this tenure, we have actively engaged with Pakistan Customs, terminal operators, shipping lines, and other stakeholders to address the operational challenges faced by our members and the wider trade community.

One of our key priorities has been resolving issues related to the clearance of imported vehicles. APCAA maintained close coordination with the Car Group and the relevant authorities to facilitate practical solutions and ensure smoother clearance procedures. We remain dedicated to supporting all sectors of the customs clearing profession and to advocating for policies that encourage efficiency and transparency.

Another significant matter pursued during this period was the longstanding issue concerning Customs Clearing Agents operating under Provisional Licenses. APCAA consistently represented the concerns of Provisional License holders before the concerned authorities and strongly pressed for the issuance of Permanent Customs Clearing Agent Licenses to eligible applicants. We believe that resolving this matter will strengthen the profession and provide greater certainty to practitioners who have served the indus try diligently for many years.

During the year, APCAA continued its efforts to improve communication between members and regulatory authorities, address operational bottlenecks, and advocate for policy reforms that facilitate trade while safeguarding the legitimate interests of Customs Agents. We also took an active part in discussions concerning digital transformation, customs procedures, trade facilitation measures, and professional development initiatives for our members.

I would like to acknowledge the cooperation extended by the senior leadership of Pakistan Customs and appreciate their willingness to engage with APCAA on matters affecting the Customs Clearing fraternity. I also extend my sincere appreciation to the managements of KICT, KGTL, SAPT, and QICT for their responsiveness in addressing issues raised by our members from time to time.

Notwithstanding these achievements, challenges remain. Concerns relating to excessive charges imposed by certain shipping companies, delays in operational processes, and inadequate service facilities continue to require immediate attention. APCAA will continue to pursue these matters vigorously at all appropriate forums to secure fair and practical solutions for its members. The strength of APCAA has always been its unity. The achievements of this tenure would not have been possible without the dedication of the Executive Committee, Regional Representatives, Member Firms, and our Office staff, all of whom have contributed significantly towards advancing the objectives of the Association.

As I complete my tenure, I remain confident that APCAA will continue to grow stronger and more influential in the years ahead. The challenges facing our profession can only be overcome through collective effort, mutual cooperation, and a shared commitment to professionalism and integrity. I thank every member of APCAA for the trust and support extended to me during my tenure. It has been an honor and privilege to serve this esteemed Association. I look forward to seeing APCAA continue its journey of progress and excellence while contributing meaningfully to Pakistan's trade and economic development.

With best wishes and sincere regards,

ARSHAD KHURSHID
Chairman

Senior Vice Chairman



Assalam-o-Alaikum,

It gives me immense pleasure to address our esteemed members and colleagues across the nation through this Annual Report. Serving the All Pakistan Customs Agents Association (APCAA) as Senior Vice Chairman has been a deep honor, and I remain steadfastly committed to advancing the collective welfare, legal protection, and operational ease of our trade fraternity.

Representing the vibrant trading and logistics hub of Lahore and the broader northern region, my focus has been on bridging operational gaps between our ground-level clearing agents and policy-making authorities. Together, we have strived to build a more transparent, efficient, and supportive framework for our community.

Key Initiatives &amp: Regional Achievements

• Lahore Dry Port & Logistics Facilitation: Worked extensively with dry port authorities, terminal operators, and railway officials to streamline cargo handling, eliminate procedural bottlenecks, resolve demurrage disputes, and expedite cargo movement for local importers and exporters.

• **FBR & Customs Collectorate Engagement:** Maintained continuous, active dialogue with the Federal Board of Revenue (FBR), the Chief Collector of Customs, and local Collectorates (Appraisement and Facilitation) to address key systemic issues—including valuation disputes, terminal delays, and the smooth implementation of digital Customs systems.

• **Agent Advocacy & amp:** Rights Protection: Consistently championed the rights of Customs Clearing Agents by advocating for fair administrative procedures, reducing unnecessary license suspensions, and ensuring our trade body's voice is heard in regional policy committees.

• **Trade Facilitation & amp:** Digitalization: Supported ongoing efforts toward paperless clearance, enhanced digital integration, and simplified assessment routines to lower the cost of doing business for our members.

Our fraternity is the backbone of Pakistans trade ecosystem. By connecting businesses, port terminals, and revenue departments, Customs agents ensure the smooth flow of national trade and economic activity.

I extend my heartfelt gratitude to the Central Executive Committee, our present leadership, and all valued members from every region for their unwavering trust, support, and solidarity. I remain fully dedicated to serving our community and ensuring that APCAA continues to stand strong, united, and effective.

May Allah Almighty bless APCAA, our members, and our beloved homeland Pakistan with prosperity and success.

ASIF SIDDIQUE
Senior Vice Chairman (APCAA)

Secretary General Message



It gives me great pleasure to present this message in the Annual Report of the All Pakistan Customs Agents Association (APCAA) for the year 2025-2026. As Secretary General, I consider it both an honor and a privilege to serve an organization that has consistently remained at the forefront of protecting the interests of Customs Clearing Agents and contributing to the advancement of Pakistan's trade and logistics sector.

The year under review has been marked by significant achievements, constructive engagement with stakeholders, and dedicated efforts to address the challenges faced by our members. Despite a rapidly evolving business environment, APCAA continued to uphold its role as the premier representative body of Customs Agents across Pakistan, ensuring that the concerns of the trade community were effectively communicated to the relevant authorities.

During the year, APCAA actively engaged with Pakistan Customs, the Federal Board of Revenue (FBR), terminal operators, shipping companies, airlines, and other stakeholders to resolve operational issues affecting Customs Clearing Agents. Numerous representations, meetings, and follow-up efforts were undertaken to facilitate smoother trade operations, reduce procedural bottlenecks, and improve the working environment for our members.

A major area of focus remained the issues faced by Customs Clearing Agents operating under Provisional Licenses. APCAA persistently pursued the matter with the concerned authorities and strongly advocated for the issuance of Permanent Customs Clearing Agent Licenses to eligible practitioners. We firmly believe that resolving this longstanding issue will strengthen the profession and provide greater stability to those serving the trade community.

The Association also played an active role in highlighting concerns relating to the clearance of imported vehicles and extended full support to the Car Group in addressing procedural and operational difficulties. Through constructive engagement with the relevant authorities, APCAA endeavored to facilitate practical solutions in the best interest of importers, Customs Agents, and the trade community at large.

Throughout the year, APCAA maintained close coordination with the managements of KICT, PICT, SAPT, and QICT regarding operational issues affecting our members. We appreciate their cooperation and responsiveness in addressing various concerns raised by the Association. At the same time, APCAA continued to pursue unresolved matters, particularly those relating to excessive charges, operational inefficiencies, and inadequate facilities provided by certain shipping companies and service providers. I would like to place on record my sincere appreciation for the guidance provided by our Chairman, Mr. Arshad Khurshid, and the support of the Executive Committee, Regional Chairmen, former office bearers, and all member firms whose cooperation and dedication have been instrumental in the success of the Association's initiatives.

I thank all our members for their trust, support, and active participation in APCAA's activities. Together, we will continue to strengthen our Association and contribute meaningfully to the growth of Pakistan's trade and economy.

With sincere regards,

SYED NAYYAR RAZA ZAIDI
Secretary General

OFFICE BEARERS

APCAA 2025-2026



ASIF SIDDIQUE
SENIOR
VICE CHAIRMAN



ARSHAD KHURSHID
CHAIRMAN



QAMAR UL ISLAM
VICE CHAIRMAN



NASRULLAH KHAN
VICE CHAIRMAN



HASAN SHEIKH VOHRA
VICE CHAIRMAN



M. ALAMGIR KHAN DURRANI
VICE CHAIRMAN



MUHAMMAD ASHHAD
VICE CHAIRMAN



CH. ARSHAD MAHMOOD
VICE CHAIRMAN



AMIN UR RASHID
VICE CHAIRMAN



M. MUBASHIR HUSSAIN
VICE CHAIRMAN



M. SOHAIL RANA
VICE CHAIRMAN



ALI KHAN
VICE CHAIRMAN



AKHTAR ALI
VICE CHAIRMAN



ASIM KHAN JADOON
VICE CHAIRMAN

EXECUTIVE COMMITTEE

APCAA 2025-2026



M. JAVED JANGDA



ZAHID TANVEER



MIRZA ATHER BAIG



S. AKHTAR HUSSAIN BUKHARI



MUHAMMAD MANSHA



MALIK M. AFZAL KHAOKHAR



FAISAL ALI



RAB NAWAZ SHAHID



MUHAMMAD SALEEM



MUHAMMAD SALEEM



SHAHBAZ MUNEER



MAQBOOL HUSSAIN



MUHAMMAD ASIF SAEED



FAROOQ HASAN



MUHAMMAD ANEES

STAFF MEMBERS

APCAA 2025-2026



ABDUL KARIM
CUSTOMER SERVICE OFFICE



S. NAYYAR RAZA ZAIDI
SECRETARY GENERAL



S. M. ZAHOOR ALAM
OFFICE SECRETARY



M. SOHAIL KHAN
OFFICE MESSENGER



RAZA ABBAS ZAHID
OFFICE ASSISTANT



ASHRAF ALI
OFFICE CLERK



ASIF SAKHI
PATRON-IN-CHIEF
Customs Agents Alliance
VICE PRESIDENT
Federation of Pakistan Chamber of Commerce & Industry

It is a matter of great pleasure to extend my best wishes to the All Pakistan Customs Agents Association (APCAA) on the publication of its Annual Working Report for the year 2025–2026.

The customs agent's community plays a vital role in facilitating international trade and ensuring the smooth movement of import and export cargo. In the present era of digitalization and rapidly changing trade practices, it is essential that customs procedures continue to evolve in a manner that promotes transparency, efficiency, predictability, and speedy clearance.

I appreciate the efforts of APCAA in raising important issues confronting Customs Agents and in maintaining constructive engagement with the Federal Board of Revenue, Pakistan Customs, Pakistan Single Window and other relevant stakeholders.

Among the various reforms being advocated, Pre-Arrival GD Filing is a particularly important initiative. If properly implemented with an effective post-payment mechanism and timely processing, it can significantly reduce clearance backlogs, minimize port congestion and demurrage, and facilitate the release of cargo soon after arrival. Such reforms will not only benefit Customs Agents and importers but will also contribute to the overall efficiency of Pakistan's trade and logistics system.

I believe that the future of the customs clearance profession lies in technology-driven processes, simplified procedures, professional competence, and strong coordination between the public and private sectors. The Customs Agents community must remain united and constructive in its approach so that genuine reforms can be achieved through consultation and mutual cooperation.

I commend the leadership of APCAA for compiling this Annual Working Report, which provides an overview of its activities, initiatives, and efforts during the year. I hope that the recommendations presented in the report will receive due consideration from the concerned authorities and contribute towards meaningful improvements in the customs clearance regime.

I extend my sincere appreciation to the office-bearers, Executive Committee, and members of APCAA for their continued services to the trade community.

I wish APCAA continued success in its efforts to promote trade facilitation, speedy clearance, transparency, and the professional interests of Customs Agents across Pakistan.



SHAHNAWAZ A. SATTAR
CHAIRMAN
CUSTOMS AGENTS ALLIANCE

It gives me immense pleasure to extend my heartfelt greetings and appreciation to the All Pakistan Customs Agents Association (APCAA) on the publication of its Annual Working Report for the year 2025– 2026.

The customs clearance and logistics sector is passing through a period of significant transformation, where efficiency, transparency, digitalization, and facilitation of legitimate trade have become essential for the economic progress of Pakistan. In this evolving environment, the role of representative bodies such as APCAA has become increasingly important.

I appreciate the efforts of APCAA in highlighting the genuine operational difficulties faced by Customs Agents and in engaging with the relevant authorities for practical and sustainable solutions. The Association's continued advocacy for Pre-Arrival GD Filing, speedy clearance, reduction of clearance backlogs, digital facilitation, and improvement in customs procedures reflects a progressive approach towards strengthening Pakistan's trade facilitation framework.

The concept of Pre-Arrival GD Filing is particularly significant. Timely filing and processing of Goods Declarations can substantially reduce port congestion, minimize unnecessary delays and demurrage, improve supply-chain efficiency, and ultimately contribute towards a faster and more predictable clearance system.

The Customs Agents Alliance strongly believes that close cooperation among Customs authorities, trade associations, terminal operators, shipping lines, and other stakeholders is essential to achieve these objectives. A coordinated approach based on mutual consultation and respect for the legitimate concerns of all stakeholders can bring meaningful improvements to the country's trade and customs clearance system.

I commend the leadership and members of APCAA for their continued efforts and wish the Association further success in its mission to promote the interests of Customs Agents while contributing positively towards trade facilitation, revenue protection, transparency, and economic growth.

I wish the APCAA Annual Working Report 2025–2026 every success and hope that the recommendations contained therein will contribute to constructive policy dialogue and meaningful reforms in the customs clearance sector.



MUHAMMAD AMJAD CHAUDHRY
FORMER CHAIRMAN
All Pakistan Customs Agents Association (APCAA)

Assalam-o-Alaikum,

It is an honour and privilege to address the members of the All Pakistan Customs Agents Association (APCAA) through this Annual Report.

APCAA is the premier representative body of the Customs Clearing and Forwarding Agents' community across Pakistan. Throughout my tenure, I remained sincerely committed to strengthening the Association, protecting the legitimate interests of our members, and promoting a professional, transparent, and progressive Customs clearance sector.

During my tenure, I devoted myself to the diligent and dedicated service of APCAA and the Customs Agents fraternity, working closely with members, government departments, FBR, Customs authorities, and other stakeholders to highlight industry-related challenges and seek practical solutions. My efforts were consistently focused on improving the working environment for Customs Clearing Agents, facilitating legitimate trade, and contributing towards the betterment of Pakistan's trade and industry.

I am particularly pleased to see APCAA continuing to pursue initiatives aimed at capacity building and professional development. In this regard, the MoU with NAVTTC for vocational training and internships in customs clearance, freight forwarding, and port operations has been signed under the leadership of our present Chairman, Mr. Arshad Khurshid. This important initiative will help create skilled human resources and provide our youth with meaningful opportunities to develop professional expertise in the logistics and Customs-related sectors.

Customs Agents are an essential component of Pakistan's international trade mechanism and play a significant role in facilitating imports and exports, revenue collection, and economic activity. Therefore, it is imperative that APCAA continues to advocate policies that promote ease of doing business, transparency, digitalization, efficient Customs procedures, and trade facilitation.

I sincerely appreciate the cooperation and support extended to me by the Executive Committee, office-bearers, and valued members of APCAA during my tenure. Their trust and collective efforts made it possible to pursue the objectives of the Association with dedication and determination.

I remain deeply grateful for the opportunity to serve APCAA and the Customs Agents fraternity. I am confident that, under the continued guidance of its leadership, APCAA will further strengthen its role as an effective voice of Customs Clearing Agents and continue contributing positively towards the growth of trade, industry, and the national economy of Pakistan.

May Allah Almighty bless APCAA, its members, and our beloved country Pakistan with continued progress, prosperity, and success.

MUHAMMAD AMJAD CHAUDHRY



ABDUL KHALIQ SOORTI
SENIOR MEMBER
CHAIRMAN EXPORT COMMITTEE

I take this opportunity to congratulate the All Pakistan Customs Agents Association (APCAA) on the successful publication of its Annual Working Report for 2025–2026.

The customs clearance process involves a broad network of stakeholders, and its success depends upon effective coordination between all concerned parties. Customs Agents, being an important interface between the business community and regulatory authorities, have a unique understanding of the practical challenges within the system.

I appreciate APCAA for bringing these challenges forward and for seeking solutions through dialogue and engagement.

Particular attention should be given to measures that reduce cargo dwell time, prevent unnecessary accumulation of clearance backlogs and minimize avoidable financial costs to the trade.

The Association's support for Pre-Arrival GD Filing is therefore highly relevant and deserves serious consideration as part of broader trade facilitation reforms.

I commend APCAA's leadership for its efforts and hope that the Association will continue to contribute positively towards improving the customs clearance environment in Pakistan.

My best wishes for the continued success and progress of APCAA.



MAQBOOL AHMED MALIK
FORMER CHAIRMAN
ALL PAKISTAN CUSTOMS AGENTS ASSOCIATION

It is a matter of great pleasure to extend my sincere congratulations to the All Pakistan Customs Agents Association (APCAA) on the publication of its Annual Working Report for the year 2025– 2026.

The Annual Working Report is not merely a record of activities; it represents the collective efforts of the Association towards addressing the challenges confronting Customs Agents and promoting a more efficient and transparent trade environment.

I particularly appreciate APCAA's continued focus on expediting customs clearance, reducing operational bottlenecks, promoting digitalization, and encouraging Pre-Arrival GD Filing. These initiatives have the potential to significantly improve the movement of cargo and enhance predictability throughout the supply chain.

Customs Agents remain an important link between importers, exporters, Customs authorities, terminal operators, shipping lines and other stakeholders. Therefore, their genuine operational concerns deserve meaningful consideration and timely resolution.

I am confident that APCAA will continue to play a constructive role in promoting consultation, cooperation and practical reforms in the customs clearance sector.

I congratulate the leadership and members of APCAA on this publication and wish the Association continued success in serving the Customs Agents community and contributing towards Pakistan's trade facilitation objectives.



MUHAMMAD RIAZ MALIK
SENIOR LEADER CAA– REPRESENTING CAR GROUP

I am honored to extend my best wishes to the All Pakistan Customs Agents Association (APCAA) on the publication of its Annual Working Report 2025–2026.

Pakistan's trade environment is entering an important phase in which technology, automation and digital connectivity will increasingly determine the speed and efficiency of cargo clearance.

APCAA's initiatives in support of digital facilitation and Pre-Arrival GD Filing are therefore timely and relevant. Such reforms can help move the customs clearance process from a reactive model towards a more predictable and proactive system.

At the same time, modernization should remain inclusive. The concerns and practical experiences of Customs Agents must be considered while introducing new procedures and technologies.

I appreciate APCAA for continuing to provide a platform for constructive engagement between the private sector and government institutions.

May this Annual Working Report strengthen the dialogue on customs reforms and contribute towards a more efficient, transparent and business-friendly trade environment.

I wish APCAA and its members every success in their future endeavours.



SYED ASIM HAFEEZ
CHAIRMAN AFU COMMITTEE

The publication of the Annual Working Report 2025–2026 by the All Pakistan Customs Agents Association (APCAA) is a welcome initiative and deserves appreciation.

The Customs Agents sector operates at the Centre of Pakistan's import and export supply chain. Its efficiency therefore has a direct bearing on the movement of goods, cost of doing business and competitiveness of Pakistani trade.

I appreciate APCAA for highlighting the challenges encountered by Customs Agents and for pursuing their resolution through institutional engagement and dialogue.

In particular, the Association's efforts towards reducing clearance backlogs, improving customs procedures, strengthening digital facilitation and introducing more efficient pre-arrival processing are steps in the right direction.

There is considerable potential to improve Pakistan's trade environment through better coordination between Customs and the private sector. The experience and practical knowledge of Customs Agents should be utilized while developing and implementing new procedures and systems.

I congratulate APCAA on this important publication and wish the Association continued success in representing the industry and supporting the national objective of trade facilitation.



MUHAMMAD AMIN ESSANI
SENIOR LEADER CAA
REPRESENTING EXPORTS COMMITTEE

I extend my heartfelt congratulations to the All Pakistan Customs Agents Association (APCAA) on the publication of its Annual Working Report 2025–2026.

The report provides a useful reflection of the Association's activities, initiatives and engagement on issues affecting the Customs Agents community. It is encouraging to see continued efforts being made to bring operational difficulties to the attention of the relevant authorities.

For Customs Agents, timely clearance is directly connected with the efficiency of the entire trade and logistics chain. Delays in documentation, examination, assessment, scanning, grounding and release of cargo can have a wider impact on businesses and consumers.

I therefore appreciate APCAA's efforts to promote reforms that can make the clearance process faster, more transparent and predictable.

The proposed emphasis on Pre-Arrival GD Filing is a positive step in this direction. If effectively implemented, it can help stakeholders prepare in advance and reduce unnecessary delays after the arrival of cargo.

I wish APCAA continued strength and success and hope that its future initiatives will further promote the interests of its members and the broader objectives of trade facilitation.



MUHAMMAD QAMAR UL ISLAM
VICE CHAIRMAN
ALL PAKISTAN CUSTOMS AGENTS ASSOCIATION

The Annual Working Report 2025–2026 of the All Pakistan Customs Agents Association (APCAA) is a commendable effort and reflects the Association's continuing commitment to the development of the Customs Agents profession.

The future of Pakistan's trade will depend upon our ability to establish customs procedures that are faster, transparent, technology-driven and predictable. Achieving this objective requires both institutional commitment and meaningful participation from the private sector.

I appreciate APCAA for consistently highlighting the operational realities faced by Customs Agents and for promoting solutions that can benefit the entire trade community.

Pre-Arrival GD Filing, digital processing and reduction of clearance backlogs are important components of a modern customs environment. Their effective implementation can improve cargo flow,reduce congestion and contribute to greater efficiency across the supply chain.

I believe that APCAA can continue to serve as an effective bridge between the Customs Agents community and government authorities.

I congratulate the Association on this publication and wish its leadership and members continued success in their efforts towards a modern and efficient customs clearance system.



KHURRAM IJAZ
DIRECTOR – PAKISTAN SINGLE WINDOW (PSW)
FORMER VICE PRESIDENT (FPCCI) – SENIOR LEADER CAA

I am pleased to convey my warmest greetings to the All Pakistan Customs Agents Association (APCAA) on the publication of its Annual Working Report 2025–2026.

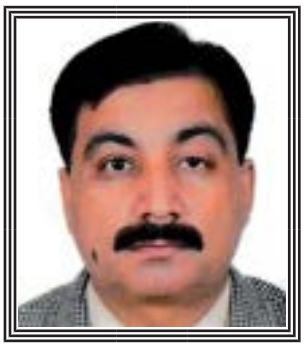
The progress of international trade depends greatly upon an efficient customs clearance mechanism. In this regard, the role of Customs Agents is fundamental, as they facilitate the movement of legitimate trade while ensuring compliance with applicable customs requirements.

I commend APCAA for maintaining a strong focus on the practical issues faced by its members and for taking up matters concerning clearance delays, backlogs, port congestion, digital systems and procedural improvements with the concerned authorities.

The Association's emphasis on Pre-Arrival GD Filing is particularly encouraging. A well-managed pre-arrival clearance mechanism can help reduce clearance time, improve cargo planning, minimize avoidable demurrage and strengthen the overall logistics chain.

I believe that sustainable improvements can only be achieved through continuous dialogue among Customs, trade bodies, ports, terminals, shipping lines and other stakeholders.

My best wishes are with APCAA for its continued efforts and future initiatives. May this Annual Working Report serve as a valuable contribution towards improving Pakistan's customs and trade facilitation framework.



CH. MUHAMMAD AFZAL
SENIOR LEADER CAA

I am pleased to acknowledge the publication of the All Pakistan Customs Agents Association's Annual Working Report for 2025–2026.

Trade facilitation is no longer limited to simplifying individual customs procedures. It requires an integrated approach involving advance information, digital documentation, coordinated inspections, efficient risk management and timely release of cargo.

In this context, APCAA's continued advocacy for Pre-Arrival GD Filing merits particular recognition. Advance submission and processing of Goods Declarations can enable authorities and traders to undertake necessary formalities before the arrival of cargo, thereby reducing pressure on ports and terminals.

Equally important is the need to address clearance backlogs and procedural bottlenecks through continuous coordination among all stakeholders.

I appreciate APCAA for providing a platform through which these issues can be highlighted and discussed with the relevant authorities.

I hope the recommendations and experiences reflected in this Annual Working Report will contribute to further improvements in Pakistan's customs clearance and trade facilitation system. My sincere best wishes to the leadership and members of APCAA for the future.



KHURSHEED ALAM
SENIOR LEADER CAA

It is with great pleasure that I extend my sincere congratulations to the All Pakistan Customs Agents Association (APCAA) on the publication of its Annual Working Report 2025–2026.

The Annual Working Report provides an opportunity to recognize the Association's efforts during the year and to reflect upon the challenges and opportunities facing the Customs Agents community.

I commend APCAA for its continued engagement with the relevant authorities on matters concerning customs clearance, operational difficulties, digitalization and trade facilitation.

A modern customs system must be capable of providing timely clearance while maintaining appropriate regulatory controls. Initiatives such as Pre-Arrival GD Filing can assist in achieving this balance by allowing greater preparedness before the arrival of cargo.

The Association's efforts to promote cooperation among Customs authorities, Customs Agents, terminals, shipping lines and the wider business community are encouraging and should be strengthened further.

I extend my best wishes to the leadership and members of APCAA and hope that the Annual Working Report will contribute to greater awareness, constructive dialogue and positive reforms in Pakistan's customs and logistics sector.

May APCAA continue to progress and achieve greater success in the years ahead



RANA QAMAR UL HAQ
SENIOR LEADER CAA

It gives me great pleasure to congratulate the All Pakistan Customs Agents Association (APCAA) on the publication of its Annual Working Report for 2025–2026.

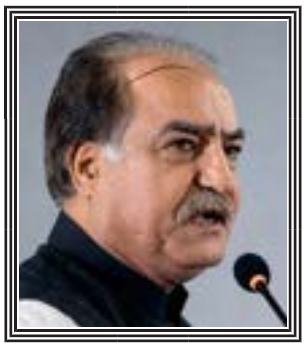
The report reflects the importance of collective representation in addressing the day-to-day challenges faced by Customs Agents across Pakistan.

Our profession requires constant coordination with Customs authorities, ports, terminals, shipping lines, importers, exporters and other government agencies. Even minor procedural delays can create significant consequences for the trade community.

I appreciate APCAA's continued efforts to identify such challenges and seek practical solutions. The Association's focus on faster clearance, reduction of backlogs, digital facilitation and PreArrival GD Filing demonstrates its commitment to modernizing the customs clearance process.

Going forward, greater coordination and information sharing among all stakeholders will be essential. The objective should be to establish a system that is efficient for trade while maintaining effective customs control and revenue protection.

I congratulate APCAA on this valuable report and wish it continued success in its efforts for the Customs Agents community.



TRIBUTE TO THE MEMORY OF
LATE SAIF ULLAH KHAN
FORMER CHAIRMAN – ALL PAKISTAN CUSTOMS AGENTS ASSOCIATION (APCAA)

It is with profound respect and a deep sense of sorrow that we pay tribute to the cherished memory of Late Saif Ullah Khan, former Chairman of the All Pakistan Customs Agents Association (APCAA), whose remarkable services, sincere efforts, and dedicated leadership left an enduring mark on the Association and the Customs Agents community.

Late Saif Ullah Khan was a distinguished personality who devoted his valuable time, experience, and energies to the advancement of the Customs Agents profession. During his association with APCAA, he played an important role in strengthening the Association as a representative platform and in raising the genuine concerns and professional interests of Customs Agents before the relevant authorities.

His tenure and contributions were characterized by dedication, commitment, integrity, and a strong sense of responsibility. He firmly believed in collective representation and constructive engagement and consistently worked towards resolving the operational and professional difficulties faced by members of the Customs Agents community. His efforts were not confined to the affairs of the Association alone. He contributed meaningfully towards promoting better coordination between Customs Agents, Customs authorities, and other stakeholders associated with Pakistan's trade and clearance system. His vision and approach reflected his sincere desire to see the profession develop with dignity, professionalism, and unity.

The Customs Agents fraternity will always remember Late Saif Ullah Khan with great respect and gratitude for his excellent services, valuable contributions, and selfless efforts. The positive impact of his work will remain a part of the institutional history of APCAA and will continue to inspire those who carry forward the responsibilities of the Association.

His passing has left a profound void in the Customs Agents community. While his physical presence is no longer with us, his services, achievements, and memories will remain alive in the hearts of his colleagues, friends, and members of the APCAA fraternity.

On behalf of the Association and the entire Customs Agents community, we express our deepest respect and gratitude for his distinguished services and pray that his legacy continues to inspire future generations.

“May Allah Almighty grant Late Saif Ullah Khan the highest place in Jannat-ul-Firdous, bless his soul with eternal peace, and grant his family, friends, and colleagues the strength and patience to bear this irreparable loss. Ameen.”



TRIBUTE TO THE MEMORY OF
LATE MUHAMMAD ARSHAD JAMAL
FOUNDER APCAA

It is with profound respect and a deep sense of loss that we pay tribute to the cherished memory of Late Muhammad Arshad Jamal, a distinguished Founder Member of the All Pakistan Customs Agents Association (APCAA), whose invaluable services and lifelong dedication made a lasting contribution to the development of the Association and the Customs Agents community. Late Muhammad Arshad Jamal was among those visionary individuals who recognized the importance of collective representation and played a pioneering role in laying the foundation of APCAA. His commitment, sincerity, and dedication during the formative years of the Association provided a strong basis for its growth and institutional development.

His services to APCAA were not merely limited to his role as a Founder Member; rather, he remained a respected and committed personality who devoted his time, experience, and energies to promoting the legitimate interests of Customs Agents. His efforts reflected a deep understanding of the challenges faced by the profession and an unwavering desire to see the Association emerge as a strong and effective representative body.

The Customs Agents community will always remember Late Muhammad Arshad Jamal for his excellent and marvelous services, pioneering contributions, and sincere commitment to the Association. His legacy will continue to inspire future generations of Customs Agents and officebearers to serve the profession with the same dedication and sense of responsibility.

On behalf of the APCAA fraternity, we express our deepest respect and gratitude for his remarkable contributions. Although he is no longer among us, his services, achievements, and memories will remain an enduring part of the history and legacy of the Association.

May Allah Almighty grant Late Muhammad Arshad Jamal the highest place in Jannat-ul-Firdous, bless his soul with eternal peace, and grant patience and strength to his family and loved ones. Ameen.

“His presence was an honour, his services were a legacy, and his memory will remain forever in the hearts of the APCAA fraternity.”

CONDOLENCE OF LATE FORMER CHAIRMAN

M. ARSHAD JAMAL

AT ISLAMABAD ARRANGED BY

S. AKHTAR HUSSAIN BUKHARI EC









MEETING WITH GOVERNER SINDH

APCAA 2025-2026





CUSTOMS DAY

CHAIRMAN APCAA RECEIVED THE AWARD ON CUSTOMS DAY





MEETING WITH CHAIRMAN FBR

APCAA 2025-2026









MEETING WITH MEMBER CUSTOM AT ISLAMABAD

APCAA 2025-2026





MEETING WITH MEMBER CUSTOM

APCAA 2025-2026







10TH ANNUAL GENERAL MEETING

APCAA 2025-2026











10TH ANNUAL GENERAL MEETING

APCAA 2025-2026











NAVTTC MOU SIGN

APCAA 2025-2026







MEETING WITH EPZ MEMBERS

APCAA 2025-2026





OPENING CEREMONY OF WIFI AT SAPT

APCAA 2025-2026





MEETING WITH MEMBER CUSTOMS (OPERATION)

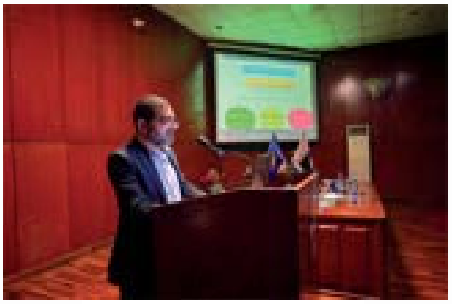


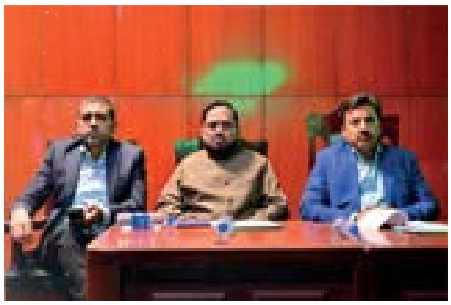
CUSTOMS AWARENESS PROGRAM

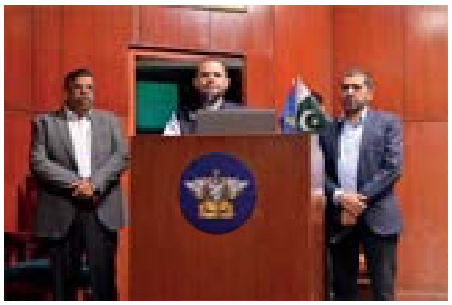
PRE-ARRIVAL GOOD DECLARATION FILING














FTO DIARY LAUNCHING CEREMONY














WORKING REPORT FOR THE YEAR

APCAA 2025-2026

All Pakistan Customs Agents Association (APCAA) is the sole Trade body of the Customs Agents duly licensed under the Trade Organizations Act, 2013 by the Directorate General of Trade Organizations, Government of Pakistan, Ministry of Commerce.

By the Grace of Almighty Allah, the newly elected Executive Committee of APCAA for the year 2025-26 have taken the charge of Association with effect from 1st of October 2025.

In opening address to Elected New Executive Committee Members, Mr. Arshad Khurshid leading as Chairman-APCAA welcomed with pleasure and enthusiasm all elected Members and presented views of Association and assured to work together for the betterment of trade and industry as well as Customs Clearing Community.

For better result an Emergent Meeting was held presided by the Chairman with all E.C. Members for organizing the Standing Committee for various departments such as Customs, KPT, PSW, FBR, TERMINALS, SEA PORTS, AIR PORTS, DGTR etc. for day to day meetings.

Participation in High-Level Trade Facilitation Meeting at Collectorate of Customs (Airports), Karachi

During the year 2025–2026, the All Pakistan Customs Agents Association (APCAA) actively represented the customs clearing community in a high-level stakeholders' meeting convened by the Chief Collector of Customs (Airports), Karachi, on **14 May 2026.** The meeting was attended by representatives of Customs, Pakistan Airports Authority (PAA), FPCCI, Ground Handling Agents (GHAs), Pakistan Single Window (PSW), and other trade stakeholders.

APCAA'S KEY CONTRIBUTIONS

- Highlighted the operational difficulties faced by customs agents due to the absence of an online payment system at Air Freight Units (AFUs).
- Raised concerns regarding delays in payment processing, resulting in excessive storage charges and increased cost of doing business.
- Strongly advocated for digitalization and automation of payment procedures to facilitate faster cargo clearance.
- Emphasized the need for reducing unnecessary documentation and improving coordination among all stakeholders.

- Supported reforms aimed at enhancing transparency, efficiency, and ease of doing business.

MAJOR OUTCOMES OF THE MEETING

As a result of the deliberations and recommendations made by the stakeholders, including APCAA, the following important decisions were taken:

- Ground Handling Agents agreed to implement a complete Online/Digital Payment System within three months.
- As an interim facilitation measure, GHAs agreed to accept cash payments up to PKR 300,000 per consignment.
- GHAs agreed to review the existing storage charges and free-days policy and positively consider increasing free storage from three to five working days.
- A proposal for a uniform and practical tariff structure was to be submitted after consultation with stakeholders.
- GHAs were directed to provide advance IGM and pre-arrival information to facilitate pre-clearance of cargo.
- Customs, GHAs, Pakistan Single Window (PSW), and Pakistan Airports Authority were directed to complete Electronic Data Interchange (EDI) integration for automated Gate-Out processing.
- The issue of unnecessary documentation requirements at the time of payment and cargo delivery was discussed, with directions for simplification of proce dures.

APCAA'S ACHIEVEMENT

APCAA once again played a proactive role in representing the interests of customs agents and the wider trade community. The Association's recommendations contributed towards decisions aimed at improving trade facilitation, reducing operational bottlenecks, promoting digitalization, enhancing transparency, and minimizing the cost and time involved in cargo clearance operations.

The Association remains committed to working closely with Customs authorities and all stakeholders to ensure efficient, transparent, and business-friendly customs clearance procedures throughout Pakistan.
During the year under review, the Executive Committee of the All Pakistan Customs

Agents Association (APCAA) remained actively engaged in addressing issues affecting the customs clearing fraternity and promoting the welfare of its members.

MAJOR ACHIEVEMENTS AND ACTIVITIES DURING THE YEAR INCLUDED:

- Conducted regular Executive Committee and Emergent Meetings to discuss and resolve matters relating to customs operations, ports, shipping lines, and government authorities.
- Successfully represented members' issues before Pakistan Customs, Terminal Operators, Shipping Lines, DGTO, FPCCI, and other relevant authorities for timely resolution.
- Organized meetings with stakeholders to improve operational efficiency at ports and reduce delays in cargo clearance.
- Approved and implemented membership renewals, admission of new mem bers, and updated membership records.
- Upgraded the APCAA official website and introduced digital initiatives to improve communication with members.
- Signed collaborative initiatives with relevant institutions for professional devel opment and capacity-building of customs agents.
- Reviewed and approved financial matters, administrative affairs, and policy decisions for the smooth functioning of the Association.
- Issued various representations, recommendations, and official communica tions to government departments and stakeholders on matters concerning trade facilitation and members' interests.
- Continued to safeguard the rights and interests of customs agents through regular liaison with public and private sector organizations.

The Association remained committed to strengthening the customs clearing profession, enhancing coordination with stakeholders, and providing effective representation to its members. The Executive Committee expresses its sincere appreciation to all members, government authorities, terminal operators, shipping lines, and stakeholders for their continued cooperation and support.

ADVOCACY FOR FAIR TRADE PRACTICES: FBR'S POINT DEDUCTION SYSTEM

During the year, the All Pakistan Customs Agents Association (APCAA) strongly advocated for the rights of licensed customs agents regarding the Federal Board of Revenue's (FBR) Point Scoring and Deduction System.

While reaffirming its support for transparency and reform initiatives, APCAA, under Chairman Mr. Arshad Khurshid, called for the immediate suspension of the system due to flawed implementation, unjust penalties, and lack of stakeholder consultation. The Association emphasized that point deductions were being applied even in cases with no fault or revenue loss, causing undue hardship and business uncertainty for agents nationwide.

APCAA reiterated its demand for proper recalibration of the mechanism in consultation with all stakeholders, ensuring that any future implementation targets only genuine violations involving revenue impact. The Association remains committed to supporting reforms that are fair, transparent, and rational, while continuing to engage with FBR and Customs authorities for trade facilitation.

HUMAN RESOURCE DEVELOPMENT: MOU WITH NAVTTC FOR YOUTH TRAINING

In line with its commitment to professional capacity building, the All Pakistan Customs Agents Association (APCAA) signed a landmark Memorandum of Understanding with the National Vocational and Technical Training Commission (NAVTTC) on May 20, 2026 at NAVTTC Regional Office, Karachi.

The MoU aims to promote professional training, technical education, and internship opportunities for educated unemployed youth in customs clearing, freight forwarding, international trade documentation, and port operations. Under this collaboration, NAVTTC will facilitate structured technical training programs while APCAA will provide industry linkages, practical exposure, and internship placements through its nationwide network of customs agents.

APCAA Chairman Mr. Arshad Khurshid stated that the initiative will bridge the gap between formal education and practical industry requirements, enabling youth to acquire market-driven skills and improve employability. The program supports youth empowerment, economic activity, and capacity building within Pakistan's trade and logistics.

PROPOSAL FOR PRE-ARRIVAL GD FILING:

APCAA submitted a proposal to the Member Customs (Operations), FBR, recommending that the Customs Agents' points scoring mechanism under Rule 101 (a) of the Customs Rules, 2001 be linked with pre-arrival Goods Declaration (GD) filing. The proposal aims to encourage greater adoption of pre-arrival GDs, facilitate faster customs clearance, reduce port congestion, and minimize demurrage and storage costs. APCAA also acknowledged FBR's initiative of extending the post-payment facility for pre-arrival GD filing and continued to create awareness among its members.

AWARENESS SESSION ON ELECTRONIC DELIVERY ORDER (E-DO) THROUGH PORTVERSE (PORT COMMUNITY SYSTEM)

As part of its continued commitment to trade facilitation and digital transformation of customs clearance processes, the All Pakistan Customs Agents Association (APCAA), in collaboration with Pakistan Single Window (PSW), successfully organized an **Awareness Session on the Electronic Delivery Order (e-DO) System through PortVerse (Port Community System)** for its members and other stakeholders.

The initiative was undertaken to familiarize customs agents with the implementation and operational benefits of the e-DO system, which is designed to replace conventional manual delivery order procedures with a secure, efficient, and paperless digital process. The session provided participants with comprehensive guidance on the practical use of the PortVerse platform, enabling them to better understand the workflow, documentation requirements, and integration of the e-DO system with existing customs clearance procedures.

During the session, technical experts from Pakistan Single Window explained the features of the PortVerse platform, demonstrated the end-to-end electronic delivery process, and addressed operational queries raised by participants. The interactive discussions enhanced participants' understanding of the system and encouraged greater confidence in adopting digital solutions for cargo clearance.

Through this initiative, APCAA reaffirmed its commitment to supporting the Government of Pakistan's vision of trade digitalization and modernization of port operations. The awareness programme significantly contributed to building the capacity of customs agents by equipping them with practical knowledge of the new digital platform, thereby facilitating faster document processing, reducing manual intervention, minimizing delays, and improving coordination among shipping lines, terminal operators, customs authorities, and clearing agents.

The Association strongly encouraged all members to actively adopt the e-DO system in their day-to-day operations to maximize operational efficiency, reduce processing time and costs, and contribute towards a transparent, secure, and technology-driven trade environment. This initiative represents another important milestone in APCAA's ongoing efforts to enhance professional competence, promote digital innovation, and facilitate ease of doing business in Pakistan's customs and logistics sector.

FINANCIAL STATEMENT

FOR THE YEAR ENDED 30th JUNE-2026

M/S ALL PAKISTAN CUSTOMS AGENTS ASSOCIATION,
KARACHI,

ALI ASGHER & ASSOCIATES
CHARTERED ACCOUNTANT

ALI ASGHER & ASSOCIATES
Chartered Accountants

Opinion

We have audited the annexed financial statements of **ALL PAKISTAN CUSTOMS AGENTS ASSOCIATION** which comprise the statement of financial position, statement of profit and loss, statement of cash flows, for the year ended June 2026 and notes to the financial statements, including a summary of significant accounting policies and other explanatory information. We state that we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of the audit.

In our opinion and to the best of our information and according to the explanations given to us, the statement of financial position, statement of profit and loss, and statement of changes in equity and statement of cash flows together with the notes forming part thereof conform with the accounting and reporting standards as applicable in Pakistan and give the information required by the Companies Act, 2017 (XIX of 2017), in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at June 30, 2026 and of the Profit, Statement of Cash Flows for the year then ended.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants as adopted by the Institute of Chartered Accountants of Pakistan and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Board of Directors for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the accounting and reporting standards as applicable in Pakistan and the requirements of Companies Act, 2017(XIX of 2017) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Board of directors are responsible for overseeing the Company's financial reporting process.

OFFICE:-
102, FIRST FLOOR, PLOT NO 5C LANE 3,
ZAMZAMA PHASE V DHA KARACHI

OFFICE:-
ROOM # 142 AL AMNA PLAZA
M.A.JINNAH ROAD KARACHI

Email: aliasgharassociates53@gmail.com **Mobile/Whatsapp:** +92 333 3025969 - +92 321 9241015

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the board of directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the board of directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the board of directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law

or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

Based on our audit, we further report that in our opinion:

a) proper books of account have been kept by the Company as required by the Companies Act, 2017 (XIX of 2017);

b) the statement of financial position, the statement of profit or loss and the statement of changes in equity together with the notes thereon have been drawn up in conformity with the Companies Act, 2017 (XIX of 2017) and are in agreement with the books of account and returns;

c) investments made, expenditure incurred and guarantees extended during the year were for the purpose of the Company's business; and

d) no Zakat was deductible at source under the Zakat and Usher Ordinance, 1980 (XVIII of 1980).

The engagement partner on the audit resulting in this independent auditor's report is Ali Asgher..

ALI ASGHER & ASSOCIATES
Chartered Accountants

Date:
Place: Karachi

UDIN
AR202610958G9gzBYb1R

ALL PAKISTAN CUSTOMS AGENTS ASSOCIATION
STATEMENT OF FINANCIAL POSITION
FOR THE YEAR ENDED JUNE 30, 2025

	Notes	2026 RUPEES	2025 RUPEES
NON-CURRENT ASSETS			
FIXED ASSETS	3	2,349,196	2,672,696
OFFICE PREMISES DEPOSIT	4	630,000	630,000
CURRENT ASSETS			
ADVANCES & PREPAYMENTS	5	32,000	360,000
RECEIVABLE FROM APCAA MEMBERS		22,900	50,700
CASH & BANK BALANCES	6	3,325,909	3,511,210
		3,380,809	3,921,910
		6,360,005	**7,224,606**
FUNDS AND LIABILITIES			
ASSOCIATION'S GENERAL FUND	7	**4,470,996**	**3,956,270**
CURRENT LIABILITIES			
PAYABLE TO KCAA		1,250,000	2,000,000
TEMP. LOAN PAYABLE		200,000	274,000
LAHORE EXTRA PAYMENT		59,600	-
ACCRUED LIABILITIES		379,409	994,336
		1,889,009	3,268,336
		6,360,005	**7,224,606**

THE ANNEXED NOTES FORM AN INTEGRAL PART OF THESE FINANCIAL STATEMENTS

CHAIRMAN

SECRETARY GENERAL

ALL PAKISTAN CUSTOMS AGENTS ASSOCIATION
INCOME & EXPENDITURE STATEMENT
FOR THE YEAR ENDED JUNE 30, 2026

	Notes	2026 RUPEES	2025 RUPEES
INCOME			
FEE AND SUBSCRIPTIONS	8	9,281,932	8,391,682
EXPENSES			
OPERATING EXPENSES	9	(8,767,206)	(7,837,666)
SURPLUS FOR THE YEAR		**514,726**	**554,016**

The annexed notes form an integral part of these financial statements.

CHAIRMAN

SECRETARY GENERAL

ALL PAKISTAN CUSTOMS AGENTS ASSOCIATION
CASH FLOW STATEMENT
FOR THE YEAR ENDED JUNE 30, 2026

	2026 RUPEES	2025 RUPEES
CASH FLOWS FROM OPERATING ACTIVITIES		
SURPLUS FOR THE YEAR	564,726	554,016
ADD: DEPRECIATION	476,500	521,418
	1,041,226	1,075,433
(INCREASE) / DECREASE IN CURRENT ASSETS		
STAFF ADVANCES	328,000	(297,500)
RECEIVABLE FROM APCAA MEMBERS	27,800	(190,000)
INCREASE/(DECREASE) IN CURRENT LIABILITIES		
PAYABLE TO KCAA	(750,000)	2,000,000
TEMP. LOAN PAYABLE	(74,000)	274,000
LAHORE EXTRA PAYMENT	59,600	(58,100)
ACCRUED LIABILITIES	(664,927)	(646,201)
	(1,073,527)	1,082,199
NET CASH OUTFLOWS FROM OPERATING ACTIVITIES	**(32,301)**	**2,157,632**
CASH FLOW FROM INVESTING ACTIVITIES		
PURCHASE OF FIXED ASSETS	(153,000)	(478,940)
OFFICE PREMISES DEPOSIT	-	(630,000)
NET OUTFLOW FROM INVESTING ACTIVITIES	(153,000)	(1,108,940)
NET DECREASE IN CASH AND CASH EQUIVALENT	(185,302)	1,048,692
CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR	3,511,210	2,462,518
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR	**3,325,908**	**3,511,210**

CHAIRMAN

SECRETARY GENERAL

ALL PAKISTAN CUSTOMS AGENTS ASSOCIATION
STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED JUNE 30, 2026

Particulars	Issued, Subscribed & Paid-up Share Capital	Accumulated Surplus Carried Forward to Association's General Fund	Total
Balance as at 30-Jun-2022	-	2,746,670	2,746,670
Add: Transferred from Income & Expenditure Account	-	148,944	148,944
Balance as at 30-Jun-2023	-	**2,895,614**	**2,895,614**
Add: Transferred from Income & Expenditure Account	-	506,640	506,640
Balance as at 30-Jun-2024	-	**3,402,254**	**3,402,254**
Add: Transferred from Income & Expenditure Account	-	554,016	554,016
Balance as at 30-Jun-2025	-	**3,956,270**	**3,956,270**
Add: Transferred from Income & Expenditure Account	-	514,726	514,726
Balance as at 30-Jun-2026 (Note 7)	-	**4,470,996**	**4,470,996**

CHAIRMAN

SECRETARY GENERAL

3 FIXED ASSETS

PARTICULARS	WDV			DEPRECIATION		WDV AS ON 30-06-26
	1-Jul-25	ADDITION	30-Jun-26	RATE	CHARGE FOR THE YEAR	
	----------RUPEES----------					
FURNITURE & FIXTURE	1,664,675	-	1,664,675	15	249,701	1,414,974
COMPUTER & PRINTER	95,435	132,000	227,435	30	68,231	159,205
AIR CONDITION	562,980	-	562,980	15	84,447	478,533
OFFICE EQUIPMENT	349,606	21,000	370,606	20	74,121	296,485
2026	**2,672,696**	**153,000**	**2,825,696**		**476,500**	**2,349,196**
2025	**2,715,174**	**478,940**	**3,194,114**		**521,418**	**2,672,696**

		2026 RUPEES	2025 RUPEES
4	**OFFICE PREMISES DEPOSITS**		
	HEAD OFFICE DEPOSIT KARACHI	600,000	600,000
	HEAD OFFICE DEPOSIT LAHORE	30,000	30,000
		630,000	**630,000**
5	**ADVANCES & DEPOSITS**		
	ADVANCE TO STAFF	32,000	360,000
		32,000	**360,000**
6	**CASH & BANK BALANCES**		
	CASH IN HAND	78,926	589,895
	BANK ISLAMI LIMITED	3,246,983	2,921,315
		3,325,909	**3,511,210**
7	**ASSOCIATION'S GENERAL FUND**		
	ADD: TRANSFERRED FROM INCOME & EXPENDITURE ACCOUNT	3,956,270	3,402,254
	ADD: SURPLUS FOR THE YEAR	564,726	554,016
		4,520,996	**3,956,270**
8	**FEES AND SUBSCRIPTIONS**		
	REGISTRATION FEES	56,000	150,500
	ASSOCIATE (REGISTRATION)	190,000	-
	CORPORATE (REGISTRATION)	28,500	-
	RENEWAL FEES	34,000	1,752,000
	ASSOCIATE (RENEWAL FEE)	2,031,000	-
	CORPORATE (RENEWAL)	780,000	-
	OWNER SMART CARD	291,000	127,500
	EMPLOYEES SMART CARD (Note 8.1)	3,495,200	1,824,800
	EMPLOYEES DUPLICATE SMART CARD	13,600	6,400
	MEMBERSHIP CERTIFICATE	753,700	444,500
	OWNER ENDORSEMENT CHARGES	49,500	16,500
	EMPLOYEE ENDORSEMENT CHARGES	60,500	35,500
	DONATION (Note 8.2)	453,432	1,085,000
	SUBSCRIPTION FEE	19,000	6,000
	ELECTION NOMINATION FEE & FORM FEE	-	380,000
	ELECTION FEE	-	1,850,000
	PAY ORDER ELECTION NOMINEE A/C	-	-
	OTHER RECEIPT	20,000	1,500
	ADVERTISMENT	35,000	706,982
	OWNER DUPLICATE SMART CARD	5,000	4,500
	CHARACTER CERTIFICATE	1,000	-
	KPT ENDORSEMENT	5,000	-
	AGM ADVERTISMNE INCOME	720,500	-
	ADVERTISMENT INCOME (INT CUSTOM DAY)	240,000	-
		9,281,932	**8,391,682**

8.1 This fee is charged for smart card of employees of members of APCAA

8.2 The donation is received from various APCAA members for running affairs of APCAA.

9 OPERATING EXPENSES	2026 RUPEES	2025 RUPEES
STAFF SALARIES	3,671,667	2,533,420
STAFF RAMADAN EID BONUS	273,000	205,000
OFFICE RENT	1,320,000	1,100,000
PRINTING & STATIONERIES	152,776	183,551
ADVOCATE & AUDITOR FEE	127,000	60,000
STAFF CONVEYANCE	31,400	28,770
POSTAGE EXPENSES	47,179	51,436
OFFICE REPAIR & MAINTENANCE	122,020	152,480
ADVERTISMENT	326,600	331,680
APCAA RENEWAL FOR FPCCI	50,000	50,000
CERTIFICATE BOOK PURCHASE FROM FPCCI	40,000	90,000
SEMINAR/HI-TEA EXPENSES	448,482	-
DGTO	80,000	-
APCAA SMART CARD EXPENSES	47,169	-
AGM EXPENSES	237,000	909,170
SECP	41,175	35,000
INTERNET	84,000	36,000
ELECTRICITY BILL	543,952	552,349
LHR OFFICE ELECTRICITY BILL	-	10,384
LHR OFFICE RENT	-	115,000
LHR OFFICE REPAIR & MAINTENANCE	-	8,400
LHR OFFICE STAFF SALARY	-	10,000
OFFICE CLEANING	17,760	18,795
TELEPHONE BILL	53,450	46,969
WATER BOTTLE FOR DISPENSSER	24,420	23,610
APCAA ACCOUNTS SOFTWARE EXP	134,225	181,500
DEPRECIATION	476,500	521,418
ENTERTANMENT EXPENSES	208,185	75,962
MISC EXPENSES	70,855	349,725
WEB DOMAIN EXP	-	6,500
ELECTION EXPENSES	-	17,760
NEWSPAPERS	22,660	14,380
INCOME TAX RETURN FILING FEE	15,000	15,000
PETROL	20,100	26,400
STAFF OVER TIME	79,381	75,707
STAFF UNIFORM	-	800
TRANSPORTATION	1,250	500
	8,767,206	7,837,666

10 AVERAGE NUMBER OF EMPLOYEES

AVERAGE NUMBER OF EMPLOYEES: 07 (2025: 07)

11 NUMBER OF MEMBERS

THE ASSOCIATION HAS 824 (2025 : 824) MEMBERS AS AT JUNE 30, 2026.

12 DATE OF AUTHORIZATION

THESE FINANCIAL STATEMENTS HAVE BEEN AUTHORIZED FOR ISSUE ON BY THE MANAGING COMMITTEE ON _____

CHAIRMAN **SECRETARY GENERAL**

REGULAR MEETING

APCAA 2025-2026











REGULAR MEETING

APCAA 2025-2026












REGIONAL TIMES

APCAA Demands Suspension of FBR Point Deduction System

KARACHE: The All Pakistan Customs Agents Association (APCAA) has urged immediate suspension of the Federal Board of Revenue's point scoring and deduction system. Chairman Arshad Khurshid said flawed implementation is causing undue hardship to licensed customs agents. While acknowledging reform efforts and Chief Collector Customs Appraisement South Wajid Ali's role, APCAA demanded recalibration through stakeholder consultation before the system's fair reintroduction.—RT



Daily The NEWS LARK

An Independent Voice

APCAA Calls for Suspension of FBR's Point Deduction System



CustomsNews.pk Daily

APCAA Calls for Suspension of FBR's Point Deduction System



THE TRIBUNE

APCAA calls for suspension of FBR's point deduction system

Customs agents demand suspension of FBR's point deduction system, citing flawed implementation, unjust penalties, and lack of stakeholder consultation despite supporting transparency and reform initiatives.



THE NEWS

Customs agents seek suspension of FBR's point deduction system

Business By Our Correspondent

KARACHI: The All Pakistan Customs Agents Association (APCAA) has called for the immediate suspension of the Federal Board of Revenue's (FBR) point scoring and deduction system for licensed customs agents, urging authorities to recalibrate the mechanism in consultation with stakeholders before continuing its implementation.

In a statement issued on Friday, Chairperson of APCAA Arshad Khurshid said that while the system was a "positive and progressive initiative in principle", its current implementation was flawed and causing undue hardship to licensed customs agents across the country.

He said the mechanism, designed to identify genuine violations involving revenue impact, was being applied in a way that resulted in point deductions even in cases where no fault or breach had occurred on the part of customs agents.

"Despite repeated identification of anomalies and representations made to the FBR, corrective measures have yet to materialise," he said, adding that inadequate calibration and weak implementation had created operational hurdles and business uncertainty.

Khurshid noted that both the faceless assessment system and the point deduction mechanism were introduced as part of the government's reform agenda to enhance transparency and efficiency in customs processes. Customs agents had welcomed these initiatives despite initial challenges, he added.

He acknowledged the efforts of Chief Collector of Customs (Appraisement-South) Wajid Ali in addressing operational issues related to faceless assessment, saying several concerns raised by the trade had been resolved during his tenure.

However, the APCAA chairperson maintained that the point deduction system still lacked transparent review and proper recalibration. He said the absence of a consultative approach had led to unjustified deductions.

The association reiterated its demand that the system be suspended until it is properly recalibrated in consultation with APCAA and other relevant stakeholders. Following necessary corrections and alignment with its intended focus on genuine revenue-impacting violations, the mechanism could be reintroduced in a structured and equitable manner, he added.



THE EXPRESS TRIBUNE

The New York Times

Pakistan's policy efforts have helped stabilise the economy

The litany of abuse is staggering and heart-breaking

CUSTOMS AGENTS

FBR asked to stop point deduction

KARACHI: The All Pakistan Customs Agents Association (APCAA) has called for immediate suspension of the Federal Board of Revenue's (FBR) point scoring and deduction system for licensed customs agents, urging authorities to undertake proper recalibration in consultation with stakeholders before its continuation. In a statement, APCAA Chairman Arshad Khurshid said that while the system was a "positive and progressive initiative in principle," its current implementation was flawed and causing undue hardship to the licensed customs agents. He said the mechanism, designed to identify genuine violations involving revenue impact, was being applied in a manner that resulted in point deductions even in cases where no fault or violation occurred. "Despite repeated identification of anomalies, corrective measures have yet to materialise," he said. OUR CORRESPONDENT



Daily The Spokesman

Trump warns Iran of 'bad things' if no deal is made, sets deadline of 10-15 days



APCAA Calls for Suspension of FBR's Point Deduction System

Commerce Desk

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APCAA affirmed its support for reforms aimed at transparency, accountability and trade facilitation, provided they are implemented in a fair and rational manner.



TRADE CHRONICLE

APCAA calls for suspension of FBR's point deduction system

Editorial February 21, 2026

The All Pakistan Customs Agents Association (APCAA) has called for the immediate suspension of the Federal Board of Revenue's (FBR) point scoring and deduction system for licensed customs agents, urging authorities to undertake proper recalibration in consultation with stakeholders before its continuation.

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مسلسل اشاعت کے 85 سال

روزنامہ نوائے وقت کراچی

SATURDAY 21 FEBRUARY 2026


روزنامہ ملت کراچی

Daily millat

ایڈیٹر شمائلہ ماتری داؤد

ہفتہ 3 رمضان المبارک 1447ھ 21 فروری 2026ء

ایف بی آر کے پوائنٹ اسکورنگ، کسٹوڈی نظام میں خامیاں فوری معطل کیا جائے، آل پاکستان کسٹمز ایجنٹس ایسوسی ایشن کا مطالبہ

کراچی (پ ر) آل پاکستان کسٹمز ایجنٹس ایسوسی ایشن (اے پی سی اے اے) نے لائسنس یافتہ کسٹمز ایجنٹس کیلئے متعارف کرائے گئے پوائنٹ اسکورنگ، کسٹوڈی نظام کی فوری معطلی کا مطالبہ کرتے ہوئے کہا ہے کہ موجودہ نظام کو ازسرنو درست اور شفاف بنائے بغیر جانچ رکھنا انصاف کے منافی ہے۔ ایسوسی ایشن کے چیئرمین ارشد خورشید نے ایک بیان میں کہا کہ فیڈرل بورڈ آف ریونیو (ایف بی آر) کی جانب سے متعارف کرایا گیا نظام اصولی طور پر مثبت اور ایک ترقی پسند قدم ہے جس کا مقصد حقیقی خلاف ورزیوں کی نشاندہی اور محصولات کے تحفظ کو یقینی بنانا ہے تاہم بغیر کی تیاری اور جلدبازی کے اس کو نافذ کی گیا حالانکہ اس کے عملی نفاذ میں سنجیدہ نوعیت کی خامیاں موجود ہیں۔ انہوں نے کہا کہ موجودہ نظام کے تحت ایسے معاملات میں بھی پوائنٹس منہا کیے جا رہے ہیں جہاں کسٹمز ایجنٹس کی جانب سے کوئی خلاف ورزی یا کوتاہی سرزد نہیں ہوئی۔ اس صورتحال سے ملک بھر کے لائسنس یافتہ ایجنٹس کو غیر ضروری مشکلات اور کاروباری عدم استحکام کا سامنا ہے۔


ایف بی آر پوائنٹ اسکورنگ کسٹوڈی نظام میں خامیاں ارشد خورشید


روزنامہ جنگ کراچی

کسٹمز ایجنٹس کیلئے متعارف کسٹوڈی نظام معطل کیا جائے اے پی سی اے اے


روزنامہ دنیا کراچی


کسٹمز ایجنٹس کا پوائنٹ اسکورنگ، کسٹوڈی نظام کی معطلی کا مطالبہ



بنیادی انسانی حقوق کا ترجمان اخبار

روزنامہ

NEWS

قانون



The Financial Daily

22-May-2026

APCAA, NAVTTC sign MoU to train youth in customs clearing and forwarding



DAILY STAR PLUS

Custom Agent Signs MoU with NAVTTC to Train Pakistan's Unemployed Youth



BUSINESS RECORDER

Karachi, Saturday 6 June 2026, 20 Zilhij 1447

SAPT given 7-day deadline on cargo damage, pilferage

MUHAMMAD ALI

KARACHI: The Collector of the Collectorate of Customs Appraisement has directed the South Asia Port Terminal (SAPT) to resolve all complaints related to cargo damage and pilferage within seven days, following a formal meeting that reviewed persistent grievances from importers and customs agents.

The directive came after representatives of the All Pakistan Customs Agents Association (APCAA) presented written complaints and supporting evidence at a coordination forum involving Customs, SAPT, and APCAA.

While APCAA acknowledged a notable decline in pilferage complaints, it highlighted that cargo damage during examination and handling remains an ongoing problem.

It said that the absence of any structured complaint-handling mechanism has been compounding the issue, leading to prolonged delays in case resolution and claim settlement.

The Assistant Collector, Examination, SAPT, confirmed that the Collectorate is also resolving similar complaints, reinforcing the need for a transparent and prompt resolution framework.

Following deliberations, the meeting issued a set of binding directives. SAPT has been instructed to establish a dedicated complaint booth for registering damage and pilferage cases, ensure the availability and accessibility of CCTV footage for investigative purposes, and resolve all complaints within 7 days of receipt. The examination process must include inclusive investigations, footage review, where applicable, and settlement of verified claims.

SAPT is also required to maintain active coordination with Customs authorities and APCAA, and progress on complaint disposal will be reviewed regularly. The Terminal made clear to SAPT that any delays or negligence in compliance will be treated seriously.



DAILY ETTELAAT KARACHI

روزنامہ اطلاعات کراچی

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اے پی سی اے اے اور NAVTTC کے درمیان مفاہمتی یادداشت پر دستخط

معاہدے کے تحت تعلیم یافتہ بے روزگار نوجوانوں کو عملی تجربہ اور انٹرن شپ کے مواقع فراہم کیے جائینگے

کراچی (اسٹاف رپورٹر) آل پاکستان کسٹمز ایجنٹس ایسوسی ایشن (APCAA) اور نیشنل ووکیشنل اینڈ ٹیکنیکل ٹریننگ کمیشن (NAVTTC) کے درمیان مفاہمتی یادداشت (MoU) پر دستخط کیے گئے ہیں۔ اس معاہدے کے تحت تعلیم یافتہ بے روزگار نوجوانوں کو کسٹمز کلیئرنگ، فریٹ فارورڈنگ، لاجسٹکس اور پورٹ آپریشنز کے شعبوں میں فنی تربیت، عملی تجربہ

باقی صفحہ 3 بقیہ نمبر 42

بقیہ نمبر 42 اطلاعات

اور انٹرن شپ کے مواقع فراہم کیے جائیں گے۔ اس موقع پر نمائندگان نے کہا کہ اس شعبے میں ہنرمند افراد کی طلب بڑھ رہی ہے اور یہ اشتراک نوجوانوں کے لیے روزگار اور پیشہ ورانہ ترقی کے نئے مواقع پیدا کرے گا۔

GDs filing

APCAA identifies impediments to post-payment system

MUHAMMAD ALI

KARACHI: All Pakistan Customs Agents Association (APCAA) has raised several practical hurdles hindering the smooth implementation of the Federal Board of Revenue's (FBR) recently introduced post-payment regime for pre-arrival Goods Declaration (GD) filings.

The concerns were raised during an awareness session held at the Customs Academy of Pakistan, chaired by Chief Collector of Customs (Appraisement) South Wajid Ali.

While the APCAA had initially welcomed the post-payment mechanism for all taxes on pre-arrival GD filings, annual operational bottlenecks were now highlighted during the session.

Chief Collector was informed that post-payment amounts currently appear under the "additional duty" head in traders' profiles. Though this does not affect the Risk Management System (RMS), it remains visible to assessing officers during GD assessment, often triggering additional examination and scrutiny due to the apparently high additional duty amounts, requesting that it should not be reflected under additional duty when assessing officers review trader profiles.

Another major hurdle is the cancellation of pre-arrival GDs in case of short shipments or other legitimate reasons. "Traders cannot file subsequent GDs until the previous pre-arrival GD is cancelled, as financial amounts remain linked to the earlier declaration."

It has therefore been proposed either allow electronic cancellation of pre-arrival post-payment GDs without requiring customs department approval, or issue an office order directing priority cancellation of such GDs without file opening to release associated financial instruments.

During the session, the Pakistan Single Window (PSW) domain officer informed that examination messages for pre-arrival GDs are transmitted to terminal operators before vessel arrival.

It has also been requested to issue written instructions to all terminal operators, ensuring priority grounding of containers directly from vessels to examination areas, which would encourage greater adoption of pre-arrival GD filing.

The APCAA hoped that solutions to these issues would significantly enhance trade facilitation, reduce dwell time, and promote effective utilization of pre-arrival and post-payment mechanisms.

BUSINESS RECORDER

Karachi, Saturday 21 February 2026, 3 Ramazan 1447

Licenced customs agents

APCAA for suspending FBR's point-scoring, deduction system

RECORDER REPORT

KARACHI: All Pakistan Customs Agents Association (APCAA) has formally urged the Chief Collector Customs Appraisement South to suspend the FBR's point-scoring and deduction system for licensed customs agents, calling for its immediate withdrawal before any further enforcement.

In a letter sent to the Chief Collector South, the APCAA strongly criticised its implementation, saying it had been deployed in a "haphazard manner without proper consultation or awareness."

The APCAA's core grievance is that the mechanism, rather than targeting actual violations with revenue implications, is deducting points from customs agents even in cases where no fault or violation on their part exists.

"Unjust reported representations to FBR flagging from assessees, the Board system established, treating what it described as "unnecessary hardship and operational burdens for legitimate customs agents across the country," the letter said.

The point deduction mechanism, along with the Faceless Assessment System, was introduced as part of the Prime Minister's broader transformation agenda aimed at bringing transparency and efficiency to customs processes.

APCAA later said that the customs agents community had welcomed and adopted both reforms despite initial implementation challenges, adding that the point deduction mechanism remained problematic and has yet to receive similar attention and consideration.

APCAA is now calling for the complete suspension of the system until it is jointly tested in consultation with the associations and other relevant stakeholders, ensuring that issues attributable to importers are visible. But systems should be reintroduced in a "structured and fair manner," focusing exclusively on genuine violations that carry actual revenue impact, the letter said.

"The absence of a transparent and consultative approach has resulted in unjustified point deductions and business uncertainty for licensed customs agents," the letter added.

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